

**2007 PROPOSED DIOCESAN OPERATING BUDGET**

**Draft: June 8, 2006**

	<b>ACTUAL 2005</b>	<b>APPROVED BUDGET 2006</b>	<b>ACTUAL TO AUGUST 31 2006</b>	<b>BUDGET 2007</b>
<b>RECEIPTS</b>				
Diocesan Mission & Ministries	3,079,729	3,076,920	2,024,164	3,102,000
Interest on Trust Funds	227,977	110,000	17,265	125,000
Sundry	47,237	15,000	2,321	19,000
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<b>TOTAL RECEIPTS</b>	<b>3,354,943</b>	<b>3,201,920</b>	<b>2,043,750</b>	<b>3,246,000</b>
<b>EXPENDITURES</b>				
<u>Episcopal Office:</u>				
Staff:				
Diocesan Bishop	100,450	103,263	68,842	103,263
Episcopal Assistance	-	7,500	2,099	7,500
Executive Officer	85,431	87,823	58,549	87,823
Secretary of Synod	18,785	10,728	8,047	10,728
Office Staff	60,806	64,182	42,910	64,182
Benefits/Pension	60,778	61,714	43,479	61,714
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	326,250	335,210	223,926	335,210
Expenses:				
Episcopal Expenses/Discretionary	51,497	50,000	33,551	50,000
Synod Council Committees	14,950	15,000	6,130	15,000
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	66,447	65,000	39,681	65,000
Lambeth:				
Core Budget	2,400	2,400	2,400	2,400
Funding Bursaries	2,381	2,381	2,381	2,381
Conference Fee	1,500	1,500	1,500	1,500
Travel Expenses	1,000	1,000	1,000	1,000
Additional Appeals	1,000	1,000	1,000	1,000
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	8,281	8,281	8,281	8,281
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	<b>400,978</b>	<b>408,491</b>	<b>271,888</b>	<b>408,491</b>
<u>Evangelism Officer</u>				
Staff:				
Director of Evangelism	74,792	79,563	53,042	79,563
Benefits/Pension	17,546	18,648	13,605	18,648
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	<b>92,338</b>	<b>98,211</b>	<b>66,647</b>	<b>98,211</b>
<u>Pension Commitments:</u>				
Pension Support - Retired Bishops	30,000	30,000	20,000	30,000
Louisa Parke Commitment	8,082	56,600	35,923	53,000
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	<b>38,082</b>	<b>86,600</b>	<b>55,923</b>	<b>83,000</b>

	ACTUAL 2005	APPROVED BUDGET 2006	ACTUAL TO AUGUST 31 2006	BUDGET 2007
<u>Administrative Support Functions:</u>				
Finance Staff:				
Treasurer	85,431	87,823	58,549	87,823
Office Staff	192,094	200,292	133,527	200,292
Benefits/Pension	67,358	73,514	50,473	73,514
	<u>344,883</u>	<u>361,629</u>	<u>242,549</u>	<u>361,629</u>
Less: Service Fees				
Investment Fund Administration Transfer	85,954	78,288	67,476	80,000
Insurance Fund Administration Transfer	25,000	25,000	25,000	25,000
Administrative Fee - ACMF, Niagara	-	-	-	10,000
Payroll Service	-	-	-	-
	<u>110,954</u>	<u>103,288</u>	<u>92,476</u>	<u>115,000</u>
	<b>233,929</b>	<b>258,341</b>	<b>150,073</b>	<b>246,629</b>
<u>Other Staff Costs:</u>				
Additional Payroll	4,574	5,000	-	5,000
Wage Adjustment Prior Years	-	-	-	-
Wage Adjustment Current Year	-	-	-	21,026
	<u>4,574</u>	<u>5,000</u>	<u>-</u>	<u>26,026</u>
<u>Diocesan Operations:</u>				
Archives	10,001	10,000	3,902	10,000
Conferences/Travel	14,052	15,000	8,744	15,000
Personnel Transition and Severance	590,825	215,000	435,435	215,000
Police Checks	100	2,000	13	2,000
Parish Interest/Other Expense	76,952	110,000	55,267	105,000
Parish Loan Reduction	-	115,010	-	115,010
Discretionary Ministry/Parish Support	18,682	20,000	14,820	20,000
Staff Expenses	20,722	20,000	14,566	20,000
Contingency	5,000	5,000	2,839	5,000
Interest Bank Operating Loan	39,427	62,000	42,369	62,000
	<u>775,761</u>	<u>574,010</u>	<u>577,955</u>	<u>569,010</u>
<u>Administrative Expenses:</u>				
Telephone	13,723	14,000	7,577	14,000
Web Site Support	31,490	25,000	20,030	31,000
Mailing	17,798	19,000	4,518	19,000
Office Supplies	11,701	13,000	10,165	13,000
Payroll System	4,853	6,000	3,286	6,000
Equipment Rentals	1,590	2,000	555	2,000
Equipment Service/Contracts	8,860	8,000	5,362	8,000
Equipment/Furniture Purchases	5,161	5,000	2,022	5,000
Computer Systems Support	5,260	5,000	1,032	5,000
Printing	8,022	8,000	646	8,000
Resources	2,659	3,000	1,202	3,000
Audit	13,310	11,000	-	11,000
Legal	15,683	14,000	4,058	14,000
Other Expenses	4,680	5,000	3,935	5,000
Bank Charges	8,072	8,000	5,152	8,000
	<u>152,862</u>	<u>146,000</u>	<u>69,540</u>	<u>152,000</u>

	ACTUAL 2005	APPROVED BUDGET 2006	ACTUAL TO AUGUST 31 2006	BUDGET 2007
<u>Cathedral Place Building:</u>				
Maintenance	50,065	32,000	24,927	35,000
Utilities	51,480	45,000	33,494	48,000
Insurance	22,541	23,000	18,539	23,000
Facility Rental Revenue	(13,737)	(4,000)	(10,751)	(4,000)
Renovations/Major Repairs	15,508	20,000	12,838	20,000
Property/Cleaning/Reception	120,291	115,189	81,241	115,189
	<b>246,148</b>	<b>231,189</b>	<b>160,288</b>	<b>237,189</b>
<u>Ministry of the Anglican Church Beyond Niagara:</u>				
General Synod:				
Apportionment	672,000	672,000	448,000	672,000
Delegate Fees	-	-	-	20,000
	<b>672,000</b>	<b>672,000</b>	<b>448,000</b>	<b>692,000</b>
Provincial Synod:				
Assessment	17,500	18,500	-	18,500
Delegate Fees	100	5,000	-	-
OPCOTE	10,000	10,000	7,500	10,000
	<b>27,600</b>	<b>33,500</b>	<b>7,500</b>	<b>28,500</b>
	<b>699,600</b>	<b>705,500</b>	<b>455,500</b>	<b>720,500</b>
<u>Youth Ministry</u>				
Program Staff:				
Program Consultant (Youth, Adult Ed.)	49,041	46,954	31,305	46,954
Office Staff	15,404	15,837	10,557	15,837
Benefits/Pension	17,951	18,409	13,337	18,409
	<b>82,396</b>	<b>81,200</b>	<b>55,199</b>	<b>81,200</b>
Program Administration And Support:				
General Program Expenses	(1,206)	1,000	664	1,000
Serverfest	571	500	(218)	500
Niagara Youth Conference	11,204	12,450	(1,629)	14,500
Spirit Quest	879	1,100	(1,086)	1,100
Youth Leadership Training Program	2,829	3,000	3,903	3,200
Youth Synod	1,443	1,600	(1,524)	1,600
Youth Members of Diocesan Synod Orientation	(60)	350	122	350
Junior Youth Connections	-	-	-	400
Youth Ministry Training Initiatives	1,838	2,000	7	1,600
Regional Youth Ministry	-	2,200	448	2,500
Youth Ministry Sunday	-	350	120	350
Youth Ministry Resources	-	-	-	1,650
Youth Ministry Committee & Resources	2,372	2,000	667	350
	<b>19,870</b>	<b>26,550</b>	<b>1,474</b>	<b>29,100</b>
	<b>102,266</b>	<b>107,750</b>	<b>56,673</b>	<b>110,300</b>

	ACTUAL 2005	APPROVED BUDGET 2006	ACTUAL TO AUGUST 31 2006	BUDGET 2007
<u>Children's and Family Ministries</u>				
Program Staff:				
Program Consultant	20,153	23,106	15,405	23,106
Office Staff	6,846	7,039	4,692	7,039
Benefits/Pension	5,150	8,424	6,166	8,424
	<b>32,149</b>	<b>38,569</b>	<b>26,263</b>	<b>38,569</b>
Children's and Youth Ministry:				
Regional Events for Children	-	-	-	-
Children's Ministry Advisory Committee	385	500	-	500
Children's Ministry Leadership Devel. & Res.	7,436	5,000	2,731	7,500
	<b>7,821</b>	<b>5,500</b>	<b>2,731</b>	<b>8,000</b>
	<b>39,970</b>	<b>44,069</b>	<b>28,994</b>	<b>46,569</b>
<u>Canterbury Hills Camp</u>				
Canterbury Hills:				
Summer Camp Program	95,000	95,000	95,000	95,000
	<b>95,000</b>	<b>95,000</b>	<b>95,000</b>	<b>95,000</b>
<u>University Chaplaincies</u>				
Chaplaincy Programs on University Campuses:				
Brock	13,936	13,936	9,291	15,121
Guelph	20,800	20,800	13,867	22,568
McMaster	11,232	11,232	7,488	12,187
	<b>45,968</b>	<b>45,968</b>	<b>30,646</b>	<b>49,875</b>
<u>Outreach Within The Diocese</u>				
The Homeless, The Hungry And Those In Need In Our Community:				
Missions to Seafarers	10,053	10,000	6,694	10,000
St. Matthew's House	27,475	27,475	18,317	27,475
Bethlehem Place	2,500	2,500	1,250	2,500
The Bridge Hamilton	5,000	5,000	5,000	5,000
Program Administration & Support Staff	75	500	131	500
	6,053	9,027	4,233	9,027
Benefits/Pension	1,291	1,300	936	1,300
	<b>52,447</b>	<b>55,802</b>	<b>36,561</b>	<b>55,802</b>
<u>Outreach Outside The Diocese</u>				
Social Justice Advocacy:	100	500	715	500
Coordinating Outreach Ministries:				
Outreach Support	6,053	9,027	4,233	9,027
Benefits/Pension	1,291	1,300	936	1,300
Program Administration and Support	-	500	-	500
	<b>7,344</b>	<b>10,827</b>	<b>5,169</b>	<b>10,827</b>

	ACTUAL 2005	APPROVED BUDGET 2006	ACTUAL TO AUGUST 31 2006	BUDGET 2007
<b>Partnerships In Gospel Justice With Anglicans Around The Globe:</b>				
Partners in Mission	2,647	6,000	2,118	6,000
Refugee Working Group	1,172	3,000	1,295	3,000
	<b>3,819</b>	<b>9,000</b>	<b>3,413</b>	<b>9,000</b>
<b>Parish Training And Support:</b>				
PWRDF and PIM	498	500	-	500
Outreach Symposium/Other Training	1,271	500	315	500
	<b>1,769</b>	<b>1,000</b>	<b>315</b>	<b>1,000</b>
	<b>13,032</b>	<b>21,327</b>	<b>9,612</b>	<b>21,327</b>
<b>Canterbury Hills Support</b>				
Canterbury Hills:				
Parish Usage Support	2,426	5,000	-	5,000
Capital Costs	40,000	40,000	-	40,000
	<b>42,426</b>	<b>45,000</b>	<b>-</b>	<b>45,000</b>
<b>Nurturing Congregational Growth</b>				
Resources for Parish Planning & Development	350	-	-	-
Mission Strategy & Planning	828	2,500	(314)	2,500
Training & Resources	(1,947)	-	638	-
Program Consultant	6,061	2,948	1,965	2,948
Office Staff	4,279	4,399	2,933	4,399
Benefits/Pension	2,771	1,969	1,570	1,969
	<b>12,342</b>	<b>11,816</b>	<b>6,792</b>	<b>11,816</b>
<b>Regional Expenses:</b>				
Brock	-	250	-	250
Greater Wellington	-	250	-	250
Lincoln	-	250	-	250
Mohawk	-	250	-	250
Trafalgar	-	250	-	250
Undermount	250	250	250	250
	<b>250</b>	<b>1,500</b>	<b>250</b>	<b>1,500</b>
	<b>12,592</b>	<b>13,316</b>	<b>7,042</b>	<b>13,316</b>
<b>Clergy Development &amp; Education</b>				
Divinity Students	24,260	30,000	21,246	30,000
Ordinations	8,373	6,000	4,857	6,000
Parish Priesthood 101 (Transitional Deacons)	1,025	4,500	(294)	4,500
Niagara Continuing Education	4,959	5,500	3,910	5,500
Fresh Start	1,371	3,750	-	3,750
Committee Expenses	248	750	3,062	750
Director of Human Resources	4,072	4,186	2,791	4,186
Staff Support (conference)	12,837	13,198	8,798	13,198
Benefits/Pension	3,349	3,307	2,975	3,307
	<b>60,494</b>	<b>71,191</b>	<b>47,345</b>	<b>71,191</b>

	<b>ACTUAL 2005</b>	<b>APPROVED BUDGET 2006</b>	<b>ACTUAL TO AUGUST 31 2006</b>	<b>BUDGET 2007</b>
<u>Parish Leadership &amp; Support</u>				
Interim Ministries	6,379	5,000	4,229	5,000
Vocational Diaconate	848	4,000	2,630	4,000
Archdeacons	10,425	7,500	3,828	7,500
Fresh Start	1,371	3,750	-	3,750
Director of Human Resources	24,432	25,114	16,744	25,114
Benefits/Pension	2,197	2,268	1,511	2,268
	<b>45,652</b>	<b>47,632</b>	<b>28,942</b>	<b>47,632</b>
<u>Clergy Leadership &amp; Support</u>				
Employee Assistance Program	16,059	15,000	8,860	15,000
Clergy/Licensed Lay Workers Conference	12,988	16,000	16,131	16,000
Clergy Days	-	3,000	2,500	3,000
Mentoring	234	1,000	344	1,000
Committee Expenses	268	750	1,115	750
Regional Deans	171	3,000	1,668	3,000
Director of Human Resources	12,216	12,557	8,372	12,557
Staff Support	3,424	3,519	2,346	3,519
Benefits/Pension	1,894	1,915	1,482	1,915
	<b>47,254</b>	<b>56,741</b>	<b>42,818</b>	<b>56,741</b>
<u>Stewardship &amp; Financial Development</u>				
Director	34,216	30,000	20,560	30,000
Staff Support	11,703	12,142	8,183	12,142
Benefits/Pension	12,195	11,292	2,875	11,292
Stewardship & Financial Development Exp.	7,167	8,000	5,807	8,000
	<b>65,281</b>	<b>61,434</b>	<b>37,425</b>	<b>61,434</b>
<u>Ministry of Local Outreach and Community Support:</u>				
Communications:				
Niagara Anglican News	<b>33,780</b>	<b>23,000</b>	<b>32,919</b>	<b>30,000</b>
<b>TOTAL EXPENDITURES</b>	<b>3,300,434</b>	<b>3,201,572</b>	<b>2,261,791</b>	<b>3,245,243</b>
<b>SURPLUS DEFICIT</b>	<b>54,509</b>	<b>348</b>	<b>(218,041)</b>	<b>757</b>